



Annual Combined Meeting

January 11, 2023

2:00 - 4:00 PM
Zoom Video/Conf. Call

Minutes

Board Members			PacificSource Staff		
Lara Barnes	Option Counseling & Family Health	P	Lindsey Hopper	PacificSource	A
Dr. Matt Boles, Chair	Salem Health	P	Elaine Lozier	PacificSource	P
Commissioner Kevin Cameron	Marion County Board of Commissioners	E	Zaira Flores Marin	PacificSource	P
Dr. Noelle Carroll	Polk County Health Services	E	Leslie Neugebauer	PacificSource	A
Peter Davidson	PacificSource	P	Dr. Bhavesh Rajani	PacificSource	P
Tina Foss	Yakima Valley Farm Workers	A	Erin Fair Taylor	PacificSource	P
Dr. Olivia Galvez	WFMC Health	P	Guests		
Josh Graves	Catholic Community Services	P	**See Last Page**		
Dr. Mark Helm	Small Town Pediatrics	P			
Maggie Hudson	Santiam Hospital	P			
Justin Huff	Legacy Health	P			
Dr. Leslee Huggins, Vice-chair	Capitol Dental Care/ Gentle Dental	E			
Melissa Lindley	Willamette Vital Health	P			
Paul Logan	Northwest Human Services	P			
Bree McLeod	Peer/Advocate	P	Willamette Health Council Staff		
Manny Rivera	WVP	E	Andrea Dabler	Willamette Health Council	P
Beth Spinning	Kaiser Permanente	P	Justin Hopkins	Willamette Health Council	P
Dr. Robert (Nap) Steele		E	Heather Pascoe	Willamette Health Council	P
			Lisa Parks	Willamette Health Council	P
			Josie Silverman-Méndez	Willamette Health Council	P
			Sarah Smith	Willamette Health Council	P
			Sarah Taylor	Willamette Health Council	P

P – present; A – absent; E - excused

Agenda Item	Discussion
Welcome/Introductions	Mr. Hopkins called the meeting to order at 2:11 PM and welcomed everyone present both in person and virtually. He introduced himself as the Executive Director of the Willamette Health Council and noted that this meeting is the WHC’s annual combined board/committee meeting; where the focus is on work that was accomplished in the previous year and a look forward at what the WHC hopes to accomplish in the upcoming year. He also mentioned that it’s an opportunity to showcase the work done by the various committee structures over the last year and to help map out what some priorities are.

	<p>Mr. Hopkins finally thanked everyone for attending and introduced Dr. Boles to continue facilitating the meeting.</p> <p>Mr. Boles introduced himself to the group as Chair of the Board for the WHC and thanked everyone for attending.</p> <p>In person attendees took a moment to give the group their name, the organization they work for, and what their role is within the group; Ms. Taylor introduced everyone who was attending virtually.</p> <p><i>* Attendees are continued on the last page.</i></p>
Public Comment	Mr. Boles allowed for public comment; there was none.
<p><u>Consent Agenda:</u></p> <ul style="list-style-type: none"> • Approval of December 7, 2022, board meeting minutes • WHC Grant Awards (Final report) • WHC November & December Financials • PCS October & November Financials 	<p>All consent agenda items were sent in advance of this meeting.</p> <p>MOTION: <i>Mr. Graves made a motion to approve the consent agenda items as presented; Mr. Davidson seconded the motion. The motion passed unanimously.</i></p>
WHC Community Governance Structure	<p>Mr. Hopkins gave the group an overview of the WHC Community Governance Structure.</p> <p><u>WHC Board of Directors</u></p> <ul style="list-style-type: none"> • Community Advisory Council (CAC) • Clinical Advisory Panel (CAP) <ul style="list-style-type: none"> ○ Healthcare Information Technology (HIT) Collaborative ○ Quality Incentive Measure (QIM) Collaborative* ○ Traditional Health Worker (THW) Collaborative • Community Impact Committee (CIC) • Finance Committee • System of Care Executive Council <ul style="list-style-type: none"> ○ Advisory & Practice Level Workgroup <p><i>Based on recent conversations with PacificSource, the QIM Collaborative will no longer be a CAP subcommittee in 2023.</i></p> <p><u>WHC Administration</u></p> <ul style="list-style-type: none"> • Justin Hopkins – Executive Director <ul style="list-style-type: none"> ○ Sarah Taylor – Executive Assistant & Office Coordinator ○ Andrea Dabler – WHC Partners Program Coordinator ○ Josie Silverman-Méndez – Deputy Director <ul style="list-style-type: none"> ▪ Sarah Smith – Program Manager, Community Advisory Council ▪ Lisa Parks – Program Manager, Clinical Advisory Panel ▪ Heather Pascoe – Program Manager, System of Care

Agenda Item	Discussion
<p>Roundtable Board-Committee Presentation & Discussion</p> <ul style="list-style-type: none"> • 2022 year in review • 2023 priorities • Q&A 	<p>Ms. Silverman-Méndez invited the program manager and/or chair from each WHC committee to present overviews of their programs, as well as go over accomplishments from 2022 and priorities for 2023.</p> <p><u>Community Advisory Council (CAC)</u></p> <ul style="list-style-type: none"> • Program Manager – Sarah Smith • Co-Chairs: <ul style="list-style-type: none"> ○ Melissa Lindley, Willamette Vital Health, OHP Consumer Member Rep

- Breanna McLeod, Peer/Advocate, OHP Consumer Member
- Purpose: Advise the Marion-Polk CCO on how to be responsive to OHP member and community health needs.

2022 CAC Accomplishments

- Grew the diversity of the CAC while maintaining strong consumer voice.
 - 73% of members identify as OHP Consumers. (51% requirement)
- Developed a new community engagement process and associated plan.
- Invested \$1.3 million dollars in the community through Community Benefit Initiative grants.
 - Funded 11 projects aligned with the 2021-2025 Marion Polk Community Health Improvement Plan priorities.
- Seated a CAC member on the Marion-Polk Community Health Assessment/Community Health Improvement Plan Executive Committee.
 - Voting member representing CAC/OHP consumer voice.
- Provided guidance, feedback, and perspective. Examples include:
 - Submitted formal feedback to OHA on the 1115 Waiver; and
 - Provided feedback to PacificSource on NEMT flyer.

2022 CAC Priorities

- Foster greater CAC engagement in the Community Health Assessment & Community Health Improvement Plan regional work.
- Host community engagement sessions to:
 - Strengthen CAC awareness of local community health needs/priorities.
 - Inform the next Community Health Assessment.
 - Educate the community about CAC; and
 - Recruit new CAC members.
- Continue to refine policies and procedures for facilitating CAC SDOH-E spending recommendations/decisions.
 - Community Benefit Initiative
 - SHARE Initiative
 - Shared Savings
- Foster CAC engagement in the Marion-Polk CCO Health Equity Plan.
- Identify and host trainings to strengthen the CAC and engage the community.
- Strengthen CAC connection with the WHC board.

Clinical Advisory Panel (CAP)

- Program Manager – Lisa Parks
- Co-Chairs:
 - Dr. Naomi Adeline, Polk County Health Services
 - Dr. Bruce Sellers, Neighborhood Dentistry for Kids
- Purpose: Bring together diverse local health care provider perspectives to advise on best clinical practice, health care quality and health information technology initiatives.

2022 CAP Accomplishments

- Grew CAP membership & engagement.
 - 60% attendance rate.
- Re-launched the HIT Collaborative (subcommittee of CAP).
 - Renewed focus on the Marion-Polk CCO HIT Roadmap including network health and utilization.
- Developed a new workgroup structure based on CAP-identified priorities.
 - 30 local organizations represented: 50 participants
 - Clinical Services & Access

- Workforce
- Prevention, Education & Outreach

2022 CAP Workgroup Accomplishments

- Clinical Services & Access
 - Problem Statement: There is a need to improve the current referral system between behavioral health, physical health and oral health providers.
 - Solution:
 - Decision to focus on behavioral health to start.
 - In 2023, the HIT Collaborative will work with PacificSource’s Behavioral Health Navigation Team to develop a closed loop referral hub for the region (e.g., Connect Oregon).
- Workforce
 - Problem Statement: There is need for technical assistance for organizations that employ Traditional Health Workers (THWs) to be able to encounter and bill for services.
 - Solution:
 - Hired a consultant with appropriate subject matter expertise to develop a local Lunch & Learn series (billing & coding, workforce development, OHA connections). *
 - Connected Community members with statewide THW advocacy efforts.
 - In 2023, launching a new THW Collaborative (subcommittee of CAP).
- Prevention, Education & Outreach
 - Problem Statement: There is limited access to health and wellness resources in North Marion County (focus on children and families).
 - Solution:
 - Collaborated with Gervais School District on a Community Health Fair in support of their School Based Health Center planning efforts. *

**Supported by the new Community Impact Fund.*

Ms. Parks paused her presentation to share a video that included pictures from the Gervais School District Community Health Fair.

2023 CAP Priorities

- Continue workgroups focused on:
 - Clinical Services & Access
 - **Problem Statement:** There is a need to increase Hepatitis C screening & treatment rates in the region (patient care & financial impacts).
 - Prevention, Education & Outreach
 - **Problem Statement:** There is limited access to health & wellness resources in an identified underserved area (focus on children and families).
 - Workforce: Link to broader regional healthcare workforce development efforts.
- Continue to develop and strengthen subcommittees under CAP:
 - **HIT Collaborative:** Launch new workgroups focused on Unite Us, Epic Care Link and Collective Medical.
 - **THW Collaborative:** Convene community providers and other stakeholders to bridge THW workforce gaps in the Marion Polk region (billing and coding, resource sharing, workforce development, OHA updates, hear the

voices of THWs).

- **QIM Collaborative:** While this will no longer be a subcommittee of CAP, WHC will partner with PacificSource's Population Health team to ensure the CAP receives monthly QIM performance reports and quarterly presentations.
- Strengthen CAP connection to the WHC board.

System of Care (SOC)

- Program Manager – Heather Pascoe
 - Executive Council Chair: Lisa Harnisch, Marion & Polk Early Learning Hub
 - Advisory & Practice Level Workgroup Chair: Karin Perkins, Marion County IDD
- Purpose: Address barriers to health and wellness for system-involved youth and families.

2022 SOC Accomplishments

- SOC community governance administration became a delegated responsibility of the WHC.
- Launched new SOC strategic planning effort for the region.
- Awarded OHA SOC grant in support of strategic planning and Latino community engagement.
- Seated a new young adult member.

2023 SOC Priorities

- Host the Marion-Polk Youth & Family Services Summit on February 1st.
- *This event will bring together local partners across the Marion-Polk region actively engaged in youth and family-centered agencies, coalitions, committees, programs, and other initiatives to:*
 - *Highlight youth and family-centered work*
 - *Identify opportunities for greater community alignment*
 - *Break down silos and reduce duplicative efforts; and*
 - *Network with other local professionals, organizations, and community leaders.*
 - Keynote: Former Governor John Kitzhaber
- By mid-year, finalize a new SOC strategic plan for the region seeking to:
 - Clarify SOC purpose/scope
 - Further develop community governance structure and engagement centering youth and families
 - Identify priority areas of work with measurable goals.
- Grow and sustain a diverse SOC membership including development of a new youth and family engagement model.
- Strengthen SOC connection with other WHC committees and the board.

Community Impact Committee (CIC)

- WHC Staff Lead: Josie Silverman-Méndez
 - Co-Chairs:
 - Beth Spinning, Kaiser Permanente
 - Kiara Yoder, Marion & Polk Early Learning Hub
- Purpose: Review emerging policy issues, oversee the WHC's Community Impact Fund investments and bring alignment to community efforts when possible.

2022 CIC Accomplishments

- Established new committee structure and seated co-chairs.
- Identified policy and funding priorities supporting alignment with the 2021-2025

Marion-Polk Community Health Improvement Plan and WHC mission:

- Behavioral health crisis system
- Housing
- Traditional health workers
- Launched the new Community Impact Fund
 - Mini Grants Program
 - Standard Grants Program (two procurement cycles)
 - ***In sum, awarded 49 grants totaling more than \$2.1 million.***
- Based on behavioral health crisis system priority area, was instrumental in the WHC taking on the new Behavioral Health Crisis Collaborative.

2023 CIC Priorities

- Solidify funding priority areas and revisit focus on policy work.
- Focus on one, large Standard Grant procurement cycle mid-year.
- Further develop WHC approach to measuring investment impact and community health outcomes.
 - Hire a program evaluation consultant to review current approach and formulate recommendations for improvement.
 - Host grantee learning collaboratives.
 - Document and share learnings and best practices.
 - Connect funded project outcomes to WHC board-member impact stories.
- In collaboration with WHC board and other committees, recommend a Shared Savings investment approach.
- Strengthen CIC connection with the WHC board.

Finance Committee (FC)

- Co-Chairs:
 - Janice Hazel, WFMC Health
 - Maggie Hudson, Santiam Hospital
- Purpose: Provide financial oversight of the Marion Polk CCO and the WHC to ensure transparency, advance value-based payment, and help reduce the overall cost of care.

2022 FC Accomplishments

- Seated new co-chairs.
- Provided a recommendation to the board on new Quality Pool distribution framework, which was ultimately adopted.
- Partnered with PacificSource to review CCO cost of care data and made new connections to CAP (e.g., Hepatitis C screening and treatment).
- Reviewed PacificSource value-based payment programs to support future work in identifying new contracting principles (on-going).
- Reviewed and approved the 2023 WHC budget.

2023 FC Priorities

- Develop a process to identify new value-based payment contracting principles, and partner with PacificSource to adopt these principles.
- Strengthen financial transparency.
- Recommend any annual WHC Quality Pool distribution framework adjustments for this year.
- In partnership with the WHC board and other committees, recommend a Shared Savings Investment approach.
- Strengthen FC connection with the WHC board.

Board of Directors

- WHC Staff Lead: Justin Hopkins
 - Chair: Dr. Matt Boles, Salem Health
 - Vice-Chair: Dr. Leslee Huggins, SmileKeepers – Salem, Gentle Dental – Dallas
 - Treasurer: Maggie Hudson, Santiam Hospital
- Purpose: Govern the Marion-Polk CCO and oversee the work of the health council.

2022 Board Accomplishments

- Engaged in strategic planning to identify 2022 priorities:
 - Further develop WHC’s community investment strategy in alignment with the 2021-2025 Marion-Polk Community Health Improvement Plan and CIC priorities.
 - Strengthen governance role
 - Review of WHC & PacificSource performance per the Joint Management Agreement.
 - Advance board development.
- Completed a nonprofit governance training.
- Supported more than \$18 million in WHC community investments.
- Added 3 new board members and seated a new Treasurer.

2023 Board Priorities

- In partnership with WHC committees, develop a Shared Savings investment approach.
- Continue focus on board development ensuring diverse community representation and engagement.
- Continue to strengthen governance role.
- Identify and advance shared learning opportunities.
- Maintain strong connections to the WHC committees.
 - Mr. Boles announced that Dr. Huggins, Vice-chair of the board, will be moving in the next few months, and encouraged members of the group to volunteer to take her place if interested.

2022 Community Investments at a Glance

- Community Benefit Initiative (CBI):
 - 11 grants awarded
 - \$1,318,109.29 invested
- Mini Grants:
 - 31 grants awarded
 - \$650,047.75 invested
- Standard Grants:
 - 18 grants awarded
 - \$1,520,150.00 invested
 - **TOTAL INVESTED: \$3,488,307.04**

2022 grants awarded per primary *priority area*

- Behavioral Health Crisis - \$962,670.75, 28%
- Housing - \$849,884.00, 24%
- Traditional Health Workers - \$166,028.00, 5%
- Other* - \$1,509,724.29, 43%

*Other category includes Community Benefit Initiative grants & grants that align with the WHC mission.

WHC Administration – 2023 Priorities

- Tribal engagement

	<ul style="list-style-type: none"> • Communications plan (website re-design, social media, annual report) • OHP redeterminations campaign • WHC Partners • Staff development • Build out community health portfolio • Continue to develop WHC as neutral community convener • Community trainings • Fine tune grant management <p>Mr. Hopkins and Mr. Boles ended the meeting by thanking everyone for attending both in person and virtually and acknowledged a few past committee chairs with awards. This included:</p> <ul style="list-style-type: none"> • Clay Peterson • Lisa Lillico • Melissa Lindley • Breanna McLeod • Lisa Harnisch • Karin Perkins • Alberto Maldonado • Dr. Noelle Carroll • Dr. Bhavesh Rajani • Dr. Mark Helm
Adjourned	Mr. Boles adjourned the meeting at 3:38 PM.

Attachments/Materials	Action Items
	<ul style="list-style-type: none"> • No action items.

Minutes were prepared by Sarah Taylor and approved by the Willamette Health Council Board of Directors on February 8, 2023.

Annual Combined Meeting Guest Attendees:

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| <ul style="list-style-type: none"> • Kerry Blum, Polk County Health Department • DeAnn Carr, Yamhill Coordinated Care Organization • Manu Chaudhry, Capitol Dental Care • Jayne Downing, Center for Hope & Safety • Kat Fox, PacificSource • Enrique Garcia, Legacy Health • Lavinia Goto, Northwest Senior & Disability Services • Lisa Harnisch, Marion & Polk Early Learning Hub • Janice Hazel, WFMC Health • Levy Herrera-Lopez, Mano a Mano • Christine House, PacificSource • Prashanthi Kaveti, WFMC Health • Jennie Kendeigh, Polk County Health Department • Maria Lemus, Mano a Mano | <ul style="list-style-type: none"> • Chad Mann, PacificSource • Christina McCollum, PacificSource • Chris Moore, Salem-Keizer Public Schools • Ivan Moreno, Youth Advocate • Carla Munns, C-Suite Consulting • Jodi Peterson, Salem-Keizer Public Schools • Cassie Stafford, Willamette Education Service District • Jessica Stanton, Marion County • Amanda Stephens, Polk County Intellectual & Developmental Disabilities • Tami Stump, Polk County Health Services • Kari Wilhite, Polk County Public Health • Kiara Yoder, Marion & Polk Early Learning Hub • Dustin Zimmerman, Oregon Health Authority |
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